

# MUNICIPAL YEAR 2008/2009 REPORT NO. 140

## MEETING TITLE AND DATE:

Cabinet 26<sup>th</sup> November 2008

## REPORT OF:

Director of Finance and Corporate Resources

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<b>Agenda – Part: 1</b>	<b>Item: 5</b>
<b>Subject: Capital Programme and Prudential Indicator Monitoring Second Quarter 2008/09 Wards: All</b>	
<b>Cabinet Member consulted: Cllr. Ertan Hurer</b>	

## 1. EXECUTIVE SUMMARY

- 1.1 The purpose of this report is to inform Members of the current position regarding the Council's 2008 to 2013 capital programme taking into account the latest monitoring information on the progress of schemes. It also reports the current position in respect of the prudential indicators approved by Council on the 27th February 2008.
- 1.2 The report shows that overall expenditure is projected to be £416.6m compared with the programme reported after the first quarter of £392.7m, an increase of £23.9m. The increase largely refers to the approval to new capital projects since the July report and the effect of additional earmarked resources notified to the Council (see section 4). The report also provides details of physical progress and service implications for major schemes in the programme (see Appendix B).
- 1.3 The report provides information on the capital resources available including the latest asset disposals position.
- 1.4 The revised capital expenditure forecast impacts on a number of the prudential indicator estimates over the period of the programme and these are reported in Section 8. There are no changes recommended to the indicators at this stage. As a matter of good financial management, the indicators for 2009/10 onwards will be reviewed as part of the 2009/10 budget and review of the medium term financial plan.
- 1.5 Finally the report advises that the Council is continuing to operate within its treasury management indicators.

## **2. RECOMMENDATIONS**

It is recommended that Cabinet:

### **2.1 Notes:**

- (i) the outcome of the second quarter's capital monitoring and review exercise for the current year; and
- (ii) the position regarding the Council's prudential indicators and that no revisions to the indicators are required at this stage although the indicators for 2009/10 onwards will need to be reviewed as part of the 2009/10 budget process and review of the medium term financial plan.

**2.2** Confirms the addition to the capital programme of further earmarked resources totalling £3.6m;

**2.3** Agrees that new capital projects totalling £19.6m included in the updated capital programme are reported to full Council.

## **3. BACKGROUND**

**3.1** The Council's capital programme is reviewed and monitored monthly and monitoring reports are submitted to Cabinet quarterly. This is the second quarterly report for 2008/09. The Prudential Code for Capital Finance requires that the forward-looking prudential indicators, set by the authority, be regularly monitored during the year; these are included in section 7 of the report. The position in relation to borrowing and investments is monitored on a regular basis in accordance with best practice.

## **4. ADDITIONS TO THE EXISTING CAPITAL PROGRAMME**

**4.1** Following a detailed review of the programme, a number of changes to the total level and profiling of planned expenditure have been identified. In particular, this refers to the inclusion in the programme of new schemes approved since the first quarter monitor; these are set out below:

**Table 1 - New Capital Scheme Approvals**

	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Total £'000
Site for new Academy	900		8,100			9,000
QE2 Stadium Refurbishment		1,200				1,200
Recycling in Estates		454				454
Investment in Waste services		3,834	191	191	191	4,407
Millfield Complex Improvement	80	1,250	1,230			2,560
New Ways of Working –	100	679	651	524		1,954
<b>Total</b>	<b>1,080</b>	<b>7,417</b>	<b>10,172</b>	<b>715</b>	<b>191</b>	<b>19,575</b>

**4.2** Each of the above schemes involves expenditure that is in excess of £0.5m and therefore need to be reported to the next meeting of full Council for inclusion in the capital programme. The ongoing revenue implications of these schemes are being addressed through the 2009/10 budget process and review of the medium term financial plan.

**4.3** In addition, the Council has been notified of further earmarked capital funding of £3,608k. This refers to the following specific capital spending areas:

**Table 2 – Additional Earmarked Resources**

Earmarked Funding Source	£'000
Fair Play Pathfinder Programme	2,146
City Learning Centres	300
Transport for London	353
Metropolitan Police – Automated Number Plate Recognition	303
Disabled Facilities Grant	236
Social Care Infrastructure	261
Drug Intervention Measures	9
<b>Total</b>	<b>3,608</b>

**4.4** Approval to individual projects to be funded from the above earmarked resources will be subject to the Council's normal reporting arrangements.

## **5. SUMMARY OF TOTAL MOVEMENT IN THE CAPITAL PROGRAMME**

**5.1** Table 3 below summarises the overall movement in the capital programme. This reflects the additional schemes and resources noted above and the re-profiling of expenditure provisions taking into account progress in scheme delivery.

5.2 Further details of the total movement for each departmental programme are provided below.

**Table 3 – Summary of Total Movement in the Programme**

	Planned Spend 2008/09 £'000	Planned Spend 2009/10 £'000	Planned Spend 2010/11 £'000	Planned Spend 2011/12 £'000	Planned Spend 2012/13 £'000	Total Spend £'000
<b>Capital programme</b>						
Expenditure:Earmarked resources	52,319	43,105	50,558	21,955	19,662	187,599
Expenditure: General resources	86,961	53,271	27,640	22,620	14,620	205,112
<b>Total planned spending</b>	<b>139,280</b>	<b>96,376</b>	<b>78,198</b>	<b>44,575</b>	<b>34,282</b>	<b>392,711</b>
<b>Variations in planned spend:</b>						
<i>a) Earmarked Resources</i>						
Education, Children's Services & Leisure	142	3,236	(359)	359	0	3,378
Environment & Street Scene	1,061	(105)	(105)	0	0	851
Finance & Corporate Resources	(288)	379	384	524	0	999
Health & Adult Social Care	420	232	92	0	0	744
Place Shaping & Enterprise	(140)	154	0	0	0	14
Housing Revenue Account (PSE)	1,000	0	0	0	0	1,000
	<b>2,195</b>	<b>3,896</b>	<b>12</b>	<b>883</b>	<b>0</b>	<b>6,986</b>
<i>b) General Resources</i>						
Education, Children's Services & Leisure	(6,740)	6,568	9,894	736	0	10,458
Environment & Street Scene	(36)	4,213	496	191	191	5,055
Health & Adult Social Care	(1,200)	1,221	0	0	0	21
Place Shaping & Enterprise	(23,445)	24,357	467	0	0	1,379
	<b>(31,421)</b>	<b>36,359</b>	<b>10,857</b>	<b>927</b>	<b>191</b>	<b>16,913</b>
Total Earmarked Resources	54,514	47,001	50,570	22,838	19,662	194,585
Total General Resources	55,540	89,630	38,497	23,547	14,811	222,025
<b>Total Projected Expenditure</b>	<b>110,054</b>	<b>136,631</b>	<b>89,067</b>	<b>46,385</b>	<b>34,473</b>	<b>416,610</b>

**Note 1:** Earmarked Resources refer to specific grants and contributions provided by central government and other external bodies, earmarked capital receipts, specific revenue contributions from service departments and specific earmarked reserves.

**Note 2:** General Resources refer to capital receipts (not earmarked to specific purposes), borrowing and the use the General Fund Capital Reserve)

### **5.3 Education, Children's Services and Leisure (Increase in expenditure £13,836k)**

This variance reflects the recognition in the capital programme of the following additional items:

- Cabinet approval on 10<sup>th</sup> September to the acquisition of a site for a new academy in eastern Enfield (£9,000k) and improvements to the Millfield Complex (£2,560k);
- Expenditure provision to be funded from additional grant receipts for City Learning Centres (£300k) and under the Fair Play Pathfinder capital programme (£2,146k) – part of the latter allocation will provide to additional funding for the Florence Hayes Centre with the remainder subject to further consideration;
- Increased cost of Chace School improvements (£275k) to be funded from a contribution from the school's resources;
- Transfer of funding from ESS (£200k) toward the additional cost of the Florence Hayes Centre;
- The inclusion of capitalised IT projects largely funded from the IT Investment fund (£759k)

The revised ECSL programme also reflects the transfer of resources to revenue from the School Condition programme to contribute to the Building Schools for the Future development costs (£966k) and to release revenue funding for the installation and hire of a temporary kitchen for Cuckoo Hall primary school (£337k). A capital bid to replace the School Condition programme funding is being considered as part of the current budget process.

In addition, it is proposed to transfer funding under the Short Break Pathfinder programme to provide additional resources for the refurbishment of the Formont Centre (£145k) – this scheme forms part of the Health and Adult Social Care programme.

### **5.4 Environment & Street Scene (Increase in expenditure £5,906k)**

This variance reflects the recognition in the capital programme of the following additional items:

- Cabinet approval on 8<sup>th</sup> October to the investment in waste services and the expansion of recycling services on estates (£4,861k);
- Expenditure provision for TfL schemes as a result of additional allocation of funding (£353k);
- Expenditure provision for Automated Number Plate Recognition (ANPR) schemes as a result of funding being provided by the Metropolitan Police (£303k);

- The transfer to the PSE programme of the scheme for street scene improvements to Southgate Circus (£150k);
- The recognition within the ESS capital programme of capitalised IT projects funded from the Investment Fund (£469k) – this refers to Project Chariot.

### **5.5 Finance & Corporate Resources (Increase in capital expenditure £999k)**

The department's capital programme includes capitalised projects that are largely funded from the IT Investment Fund. The movement since July reflects the inclusion of the IT costs identified within the New Ways of Working project (£1,287k).

In addition some projects have been removed from the programme and are being re-considered and re-prioritised by the ICT Board as part of the 2009/10 budget process.

### **5.6 Health and Adult Social Care (Increase in capital expenditure £765k)**

The monitor reflects provision for expenditure funded from additional capital grant allocations that have been notified to the Council. These refer to:

- Social Care IT Infrastructure (£261k);
- Disabled Facilities Grant (£236k); and
- Drug Intervention Measures (£9k).

Provision for the refurbishment of the Formont Centre has been increased by £145k funded from the grant resources within the ECSL programme as part of the Short Break Pathfinders programme. It should be noted that further resources are estimated to be required to progress this project which are subject to consideration as part of the 2009/10 budget and review of the medium term financial plan process.

The monitor also now includes expenditure on approved capital projects within the IT Work Plan (£111k); these projects are funded from the IT Investment Fund.

### **5.7 Place Shaping & Enterprise incorporating the HRA (Increase in capital expenditure £2,393k)**

This variance reflects the recognition in the capital programme of the following additional items:

- Cabinet approval on 8<sup>th</sup> October to the QE2 Stadium restoration project (£1,200);
- Cabinet approval on 11<sup>th</sup> September to the New Ways of Working project (£667k) – this refers to the requirement for furniture and premises adaptation works

largely in respect of the Civic Centre to secure the release of existing leased in accommodation – this expenditure is being funded from earmarked reserves;

- Resources in the form of currently held earmarked HRA capital receipts to fund Community Hall improvements (£1,000k) – proposals to utilise this funding are currently being developed;
- Provision for expenditure on conservation projects to be funded from a further allocation of resources from English Heritage (£75k);
- The transfer from the ESS capital programme of the Southgate Circus scheme (£150k);
- Craig Park improvements to be funded from insurance receipts (£158k)

The above increases in expenditure provisions are offset by the following items:

- Savings in project costs identified in the fitting out of Thomas Hardy House (52k) and in the adaptations to the Edmonton Centre to establish the headquarters of Enfield Homes (£190k) - these refers to additional elements of the schemes outside the main construction contracts which are still subject to final settlement;
- The transfer of provision to the ECSL capital programme to support the Florence Hayes Centre development (£200k);
- The transfer of funding within the planned R & M programme to fund the cost of removals in connection with the New Ways of Working project (£190k);
- Provision for regeneration projects within the industrial estates largely funded from external sources no longer required £219k.

The current capital programme includes provisions in respect of the former Property Strategy proposals; these include the re-provision of Carterhatch and Bury Lodge Depots and associated schemes, the review of the non-schools property portfolio and area reviews including Ponders End, Palmers Green and Southgate, Edmonton Green and Angel, and Southgate and Winchmore Hill. The intention for all these proposals was that they would be funded entirely from capital receipts identified as part of the schemes.

At present, the depot re-provision schemes are currently being reviewed in the context of the Council's place shaping programme. As a consequence, the capital programme provisions for the current year for these schemes and the related capital receipts targets have been re-profiled into 2009/10 pending the outcome of this work.

## **6. PHYSICAL PROGRESS AND SERVICE IMPLICATIONS**

- 6.1** As well as the financial aspects of a scheme it is important to look at the effects that any delays or changes have on the completion of schemes and the service implications of any changes to completion dates. Appendix B shows the progress

on major schemes and is flagged with Red (risk of not achieving objective), Amber (possible difficulties) and Green (on target) ratings for both finance and physical progress to highlight any areas of concern.

## 7. GENERAL FUND CAPITAL RESOURCES

7.1 Table 4 below sets out the availability of general resources to fund the General Fund capital programme.

**Table 4 – General Resources**

	2008/09 £'000	2009/10 £'000	2010/11 £'000	2011/12 £'000	2012/13 £'000	Total £'000
Unapplied Capital Receipts	13,523	8,200	0	0	0	21,723
General Fund Capital Reserve	3,171	1,200	200	0	0	4,571
Asset Disposal Programme	652	1,975	1,700	1,250	2,250	7,827
Property Strategy Receipts	0	30,200	4,950	6,500	0	41,650
Usable RTB Capital Receipts	844	844	844	844	844	4,220
Borrowing	37,350	47,211	30,803	14,953	11,717	142,034
	<b>55,540</b>	<b>89,630</b>	<b>38,497</b>	<b>23,547</b>	<b>14,811</b>	<b>222,025</b>

7.2 The key issues to note in connection with the above are:

- As highlighted in the budget report to Council in February, there are risks around the achievement of capital receipts targets. The scope for realizing straightforward asset sales is now much reduced. In the current economic circumstances with falling land and property values, it will be necessary to take a longer term view on the timing of disposals to achieve a satisfactory level of receipts. A further detailed report on the disposal programme is due to be considered at the Cabinet meeting in January. The Property Strategy Receipts refer to the target receipts anticipated to be generated from the Depot re-provision programme and the Property Strategy reviews referred to in para 5.7. above. These targets will be reviewed in the context of the Council's place shaping programme.
- Similarly the level of expected usable Right to Buy receipts is much reduced from previous years. The above resources assumes the sale of 20 dwellings per annum over the life of the programme.

7.3 The level of borrowing included in the table above reflects the additional requirement needed to fund the new capital projects described in para 4.1. This is also reflected in the prudential indicators set out in section 8 below. While the Council is continuing to operate within the targets for these indicators in the current year, it will be necessary to review them for subsequent years in the context of the additional scheme approvals and the further capital bids being considered as part of the budget process.



## 8. PRUDENTIAL INDICATORS

### 8.1 Capital Expenditure Indicators

The latest forecasts of General Fund and HRA capital expenditure, compared to the prudential indicators, are set out in Tables 4 and 5 below.

**Table 5- Capital Expenditure Indicator General Fund**

	<b>2008/9 Estimate</b>	<b>2009/10 Estimate</b>	<b>2010/11 Estimate</b>	<b>2011/12 Estimate</b>	<b>2012/13 Estimate</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Latest Forecast	87,979	117,862	72,168	31,500	19,616	329,125
Prudential Indicator	102,243	71,260	60,715	29,727	19,425	283,370
Variance	(14,264)	46,602	11,453	1,773	191	45,755

The variations can be analysed as follows:

	<b>2008/9 Estimate</b>	<b>2009/10 Estimate</b>	<b>2010/11 Estimate</b>	<b>2011/12 Estimate</b>	<b>2012/13 Estimate</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
C/F & Slippage from 2007/8	22,330	443	(236)	(37)		22,500
Additions approved by Cabinet	1,080	7,417	10,172	715	191	19,575
Variations & slippage above	(37,674)	38,742	1,517	1,095		3,680
Variance	(14,264)	46,602	11,453	1,773	191	45,755

**Table 6- Capital Expenditure Indicator HRA**

	<b>2008/9 Estimate</b>	<b>2009/10 Estimate</b>	<b>2010/11 Estimate</b>	<b>2011/12 Estimate</b>	<b>2012/13 Estimate</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Latest Forecast	22,075	18,769	16,899	14,885	14,857	87,485
Prudential Indicator	19,830	21,336	20,399	13,750	14,857	90,172
Variance	2,245	(2,567)	(3,500)	1,135	0	(2,687)

The variations can be analysed as follows:

	2008/9 Estimate	2009/10 Estimate	20010/11 Estimate	20011/12 Estimate	20012/13 Estimate	Total
	£000	£000	£000	£000	£000	£000
C/F & Slippage from 2007/8	(200)	(1,552)	(3,070)	1,135	0	(3,687)
Improvements to Community Halls funded from earmarked capital receipts	1,000					1,000
Slippage and variations analysed in Para.4	1,445	(1,015)	(430)			0
Variance	2,245	(2,567)	(3,500)	1,135	0	(2,687)

### Capital Financing Requirement and Capital Financing Costs Indicators

The latest forecast of the capital financing requirement for the relevant years is set out in Table 7.

**Table 7 – Current forecast of Capital Financing Requirement**

	31/03/2009 Estimate	31/03/2010 Estimate	31/03/2011 Estimate
	£000	£000	£000
General Fund	232,844	271,007	291,201
HRA	53,899	59,696	65,493
Total CFR	286,743	330,703	356,694
Prudential Indicator	286,823	316,247	333,394
Variance	(80)	14,456	23,300

### 8.3 Prudential Borrowing Indicators

- a) **Authorised limit:** The Council is prohibited from borrowing more than its authorised limit. The Council's authorised limit for 2008/09 is £465m, comprising borrowing of £435m and other long-term liabilities of £30m. Borrowing during the first quarter was well within the Council's authorised borrowing limit. The highest level of borrowing during the period was £242m. No new long or short term borrowing was undertaken during the quarter.
- b) **Operational boundary:** The operational boundary is based on the most likely level of borrowing for the year. The Council's operational boundary for 2008/09 is £325.5m, comprising borrowing of £307m and other long-term liabilities of £18.5m. Occasional breaches of the operational boundary are unlikely to be significant however a sustained or regular trend above the operational boundary would be

significant. During the past quarter the Council's gross borrowing was within the operational boundary.

- c) Net borrowing (i.e. long term borrowing less investments): In the medium term net borrowing should only be used for a capital purpose. Specifically net external borrowing in 2008/09 should not exceed the estimated Capital Financing Requirement for 20010/11; for Enfield this limit is £333.4m. During the last quarter net borrowing was within this estimate. The highest level of net borrowing was £60m in September 2008.

#### 8.4 Treasury Management Indicators

The Council has set a number of treasury management prudential indicators for 2008/09 that place limits on variable and fixed interest rate exposure, maturity structures of borrowing and investments of 1 year or more. Table 8 below sets out these indicators. Throughout the past quarter treasury management activities have been carried out within these limits.

**Table 8 - Treasury Management Prudential Indicators 2008/09**

2008/09 Indicator	Prudential Indicator
<b>Max. Interest Rate Exposure on total debt</b>	
a) Fixed rate as % of total debt	100%
b) Variable rate as a % of total debt	25%
c) Fixed Rate as % of investments	100%
d) Variable rate as % of investments	100%
<b>Max. Interest Rate Exposure on variable debt*</b>	
Fixed rate as % of net debt	200%
Variable rate as % of net debt	50%
<b>Maturity structure of fixed borrowing:</b>	
a) Under 12 months:	0% - 20%
b) 12 months to 2 years:	0% - 20%
c) 2 years to 5 years:	0% - 50%
d) 5 years to 10 years:	0% - 75%
e) 10 years and above:	25% - 100%
<b>Maximum principal sums invested (364+ days)</b>	£50m

\*This is the upper limit for fixed & variable interest rate exposures calculated as a percentage of net outstanding principal sums (borrowing and investments).

## **9. REASONS FOR RECOMMENDATIONS**

To maintain a prudent view of capital resources available and allow time to review the best possible use of them in the light of Council objectives to finance future capital developments.

## **10. COMMENTS OF THE DIRECTOR OF FINANCE AND CORPORATE RESOURCES**

### **10.1 Financial Implications**

These are contained in the body of the report.

### **10.2 Legal Implications**

Under the Local Government Act 2003 all Council's have a statutory duty to arrange for proper administration of its financial affairs and a fiduciary duty to taxpayers with regards to its use of and accounting for public monies. This report assists in the discharge of those duties.

### **10.3 Risk Management Implications**

The key area of risk noted in the report refers to the delivery of capital receipts from the Asset Disposal Programme and from Right to Buy sales particularly in view of the current economic circumstances. A further report on the disposal programme is due to be considered by Cabinet in January.

## **11. PUTTING ENFIELD FIRST**

**11.1** The allocation of resources in the current capital programme reflects the Council's aims and objectives as set out in "Putting Enfield First".

**11.2** The report contributes to objective (5b) – To increase the efficiency, value for money and quality of services through continuous improvement and performance management

### **Background Papers:**

Budget 2008/09 and Medium Term Financial Plan- Report to Council February 2008

CIPFA Prudential Code for Capital Finance

Monitoring returns from Departments

## Appendix A

### Capital Programme Resourcing

	2008/09		2009/10		2010/11		2011/12		2012/2013		TOTAL	
	Revised Resources	Current Projectn	Revised Resources	Current Projectn	Revised Resources	Current Projectn	Revised Resources	Current Projectn	Revised Resources	Current Projectn	Revised Resources	Current Projectn
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Current Funded Programme</b>												
Education, Children's Services & Leisure	55,942	49,344	38,426	48,230	32,836	42,371	3,147	4,242	0	0	130,351	144,187
Environment, Street Scene	18,762	19,787	14,504	18,612	12,720	13,111	12,055	12,246	12,055	12,246	70,096	76,002
Finance & Corporate Resources	1,606	1,318	0	379	0	384	0	524	0	0	1,606	2,605
Health & Adult Social Care	4,352	3,572	3,376	4,829	3,473	3,565	2,670	2,670	2,670	2,670	16,541	17,306
Place Shaping & Enterprise	55,459	32,874	38,437	62,948	27,477	27,944	25,103	25,103	17,957	17,957	164,433	166,826
Vehicles Replacement Fund	3,159	3,159	1,633	1,633	1,692	1,692	1,600	1,600	1,600	1,600	9,684	9,684
<b>Total Expenditure (see HRA/GF split below)</b>	<b>139,280</b>	<b>110,054</b>	<b>96,376</b>	<b>136,631</b>	<b>78,198</b>	<b>89,067</b>	<b>44,575</b>	<b>46,385</b>	<b>34,282</b>	<b>34,473</b>	<b>392,711</b>	<b>416,610</b>
<b>Less: Earmarked Resources</b>	<b>52,319</b>	<b>54,514</b>	<b>43,105</b>	<b>47,001</b>	<b>50,558</b>	<b>50,570</b>	<b>21,955</b>	<b>22,838</b>	<b>19,662</b>	<b>19,662</b>	<b>187,599</b>	<b>194,585</b>
<b>Expenditure met from general resources</b>	<b>86,961</b>	<b>55,540</b>	<b>53,271</b>	<b>89,630</b>	<b>27,640</b>	<b>38,497</b>	<b>22,620</b>	<b>23,547</b>	<b>14,620</b>	<b>14,811</b>	<b>205,112</b>	<b>222,025</b>
<b>Memorandum Items</b>												
<b>HRA</b>	21,075	22,075	18,769	18,769	16,899	16,899	14,885	14,885	14,857	14,857	86,485	87,485
<b>GF</b>	118,205	87,979	77,607	117,862	61,299	72,168	29,690	31,500	19,425	19,616	306,226	329,125

## Appendix B

### SCHEME PROGRESS MONITORING REPORT – EDUCATION, CHILDREN'S SERVICES & LEISURE

Quarter 2 2008/09

Project/ Original Budget	Revised Budget (If diff.) & date agreed	Budget Status - RAG	Start / Finish dates	Project Details	Progress / Outcome	Service Priority	Progress Status - RAG
Brimdown Primary School Replacement of HORSAs Dining Block £3,508k		Amber Scope of scheme under review.	To be advised.	New multi purpose halls to replace time expired HORSAs dining building.	Revised estimates provided for scheme. Final scope of works to be confirmed .	Asset Management Plan-Modernisation	Green
Chace Community School £7,560k		Green	New building (June 2007/September 2008) Refurbishment (June 2008/September 2008) Music Suite (July 2008/December 2008)	New building to provide Art, Drama, kitchen/dining and staff accommodation. Remodelling to meet other curriculum needs and suiting of subject areas in main building.	New building completed September 2008. Conversions to provide new Music Suite scheduled for completion in November 2008.	Asset Management Plan-Modernisation	Green
Children's Centre Programme Phase 2 £5,291k		Green	Albany Centre (October 2007/April 2008) Carterhatch Centre (March)	Major programme to provide 11 new Children's Centres across the Borough together with capital funding to increase the number of	Albany Centre completed April 2008. Carterhatch Centre completed September 2008.	Capital Needs arising from Early Years and Child Care Development	Green Green

				2008/September 2008) Prince of Wales Centre (August 2008/May 2009) To be advised.	schools able to provide facilities for pupils and community outside normal hours.	Prince of Wales Centre scheme unavoidably delayed due to Thames Water works on diverting mains sewer.	Amber
De Bohun Primary School Redevelopment £2,162k Net			Green	Potential rebuilding of De Bohun Primary School and disposal of existing school building and part of site for development.	Potential rebuilding of De Bohun Primary School and disposal of existing school building and part of site for development.	Progress still dependent on agreement by planning consultant and English Heritage to preferred scheme ie new build or remodelling	Green
Florence Hayes Recreation Ground £634k	£1278k Additional cost to be supplemented through Environment Street Scene & Parks Capital contribution and Pathfinder Programme.	Green	February 2009/June 2009	Provision of play centre building for young people.	Provision of play centre building for young people.	Tenders due to be invited early November 2008.	Green
Hazelwood Infants and Junior Schools-Lacey Hall development £850k		Green	To be advised	Provision of multi purpose hall for schools' use as part of affordable housing development on adjacent Lacey Hall site.	Provision of multi purpose hall for schools' use as part of affordable housing development on adjacent Lacey Hall site.	Agreement with developer imminent after which plans can be formulated for proposed development.	Asset Management Plan-Modernisation
Highfield Primary School £1,000k	Budget under review; pre tender estimate indicates potential overspend.	Amber	March 2009/July 2009	Provision of dual purpose dining hall.	Provision of dual purpose dining hall.	Tenders being invited from modular building providers.	Green

Bowes Road Library £650K	Green	July 09/April 10	Relocation to high street location	Negotiation with landlord	Implementation of the Library Strategy	Amber
Enfield Island Village Library £150K	Green	May 08/Nov 08	New library in shop front premises	On site	Implementation of the Library Strategy	Green
Fore Street Library £796K	Green	Sept 08/Jan 09	Relocation into existing shop premises	On site	Implementation of the Library Strategy	Green
Palmer's Green Library £3,500K	Green	Unknown	Reprovide library & other services.	On hold due to market conditions	Implementation of the Library Strategy	Red
Ponders End Library £1,000K	Green	Unknown	Reprovide as part of Place Shaping agenda.	Awaiting project plan from Place Shaping	Implementation of the Library Strategy	Red
Southgate Circus Library £1,500K	Green	May 10/March 11	Relocate to town centre location	In discussion with Southgate College and Police regarding suitable premises	Implementation of the Library Strategy	Amber
Bush Hill Park Library £746k	Green	September 2008/November 2009	Redevelopment of new library facilities funded through Lottery Grant.	Project progressing according to budget and timescales.	Implementation of the Library Strategy	Green
Enfield Town Library £7,438k	Green	October 2008/Spring 2010	Refurbishment of Enfield Town Library.	Library temporarily relocated to Thomas Hardy House. Start on site due October 2008.	Implementation of the Library Strategy	Green
Nightingale Site Development £2,809k Net	Green	To be advised.	Redevelopment of Nightingale Site after consolidation of Salisbury School on Turin Site involving relocation of a number of ECSL services from other premises and sites, the remaining cost of which to be offset by disposals.	Further work continuing to assess different options for relocation of services and optimising use of the Nightingale Site including the possible expansion of Cuckoo Hall Primary School. Report being made to Nightingale Board on 4 November 2008.		Green
Prudential Borrowing – Additional places at Durants and Oaktree Special Schools £4,000k	Green	Durants School (September 2007/December 2008) Oaktree School (May 2007/April 2008)	Project to provide additional special needs places in Borough through extensions to Durants and Oaktree Special Schools.	Oaktree School project completed April 2008. Durants School contract in delay. Work unlikely to be completed until December 2008.	Asset Management Plan-Additional special school places.	Durants (Red) Oaktree (Completed)



Raglan Infants and Junior Schools – Replacement of HORSAs Dining Block £3,335k	£3,661k Capital Programme Board agreed additional £200k for access. Schools to contribute £82k.	Green	July 2009/July 2010	New extension to provide multi purpose halls and permanent Infants classrooms to replace time expired HORSAs dining building and huffed Infants classrooms.	Alternative arrangements made for September 2008 to provide School with additional temporary accommodation in Elizabeth House.	Asset Management Plan-Modernisation	Green
Suffolks Primary School Dining Hall £1,109k	£1,693k. Significant overspend projected (£200k) above revised budget due to promulgation of scheme.	Red	August 2007/March 2009	New multi purpose dining hall and kitchen.	Contract 32 weeks behind programme. Independent consultant appointed to investigate reasons for project delay and make recommendations on a way forward.	Asset Management Plan-Modernisation	Red
Turin Grove School (Salisbury School) £6,000k	£8,807k	Green	July 2007/August 2008.	Development to consolidate Salisbury School as all through 6 form entry on Turin Road site.	New Sports Hall and extension completed May 2008. Refurbishment works completed September 2008 and whole school consolidated on Turin site. .	Asset Management Plan-Additional pupil places. (Linked to opening of City Academy).	

Wilbury School – Targeted Capital £4,835k	£5,966k Latest cost projections indicate possible increase to £6383k due to potential contract dispute.	Red	August 2006/December 2008	Major extension to provide Early Years Unit and new classrooms to replace hitted classrooms together with major improvements to the playing field and the provision of changing rooms for use by the school and the local community.	Key Stage 2 classroom block completed November 2007 and Early Years Unit in December 2007. Hitted classrooms demolished. External works completed May 2008.	Asset Management Plan-Modernisation	Completed
Winchmore School £7,500k	£7,788k School to make financial contribution of £290k. Cost of refurbishment still to be confirmed.	Amber	New Building (November 2007/October 2008 onwards ) Refurbishment (January 2009 /July 2009)	New building to provide accommodation for Science, Food Technology and Textiles Dance/ Drama. Remodelling to meet further curriculum needs and suiting of subject areas.	Phased handover of new extension agreed for October 2008 onwards. Work to commence on remodelling when new building handed over.	Asset Management Plan-Modernisation	Amber

## SCHEME PROGRESS MONITORING REPORT – ENVIRONMENT AND STREET SCENE

### Quarter 2

Project/ Original Budget	Revised Budget (If diff.) & date agreed	Budget Status – Red/ Amber/ Green	Start / Finish dates	Project Details	Progress /Outcome	Service Priority	Contact	Progress Status – Red/ Amber/ Green
<b>Schemes identified within the £11.23m BCP 2008/09 for Highway Maintenance and related schemes Portfolio Report</b>								
Carriageway – Non Principal Road Renewal Programme	£4,169,000	Green	Apr 08 – Mar 09	Carriageway Resurfacing	Full delivery of programme in 2008/09 anticipated <ul style="list-style-type: none"> <li>• Programme commenced on site.</li> <li>• Works approx. 56% complete – 8 miles (12.9 km) of resurfacing completed.</li> </ul>	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner / Geoff Campbell	Green
Footway Renewal Programme	£3,881,000	Green	Apr 08 – Mar 09	Footway Resurfacing	Programme commenced on site following completion of 2007/08 schemes. <ul style="list-style-type: none"> <li>• Works approx. 28% complete – 3.3 miles (4.7 km) of footway completed.</li> <li>• Brick Lane f/w scheme to be postponed due to major development at Suffolk Primary &amp; Bishop Stopford's Schools. Funds to be reallocated in Phase 2 Report.</li> </ul>	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner / Geoff Campbell	Amber

Project/ Original Budget	Revised Budget (If diff.) & date agreed	Budget Status – Red/ Amber/ Green	Start / Finish dates	Project Details	Progress /Outcome	Service Priority	Contact	Progress Status – Red/ Amber/ Green
Brimdown Avenue Footway Replacement Study	£50,000	Green	Apr 08 – Mar 09	Footway Replacement Study to determine works required and environmental enhancements	Full delivery of programme in 2008/09 anticipated <ul style="list-style-type: none"> <li>Preliminary investigation commenced</li> </ul>	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner / Geoff Campbell	Green
Structures & Watercourses	£475,000	Green	Apr 08 – Mar 09	Maintenance/Replacement of Bridges and Structures	Full delivery of programme in 2008/09 anticipated.  Maidens Bridge refurbishment nearing completion.	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner / Trevor Pennell	Green
Montagu Road Flood Alleviation Scheme	£200,000	Green	Apr 10- Mar 11	Diversion of existing culvert	Subject to agreement on land ownership/funding.  Scheme being organised by Environment Agency as part of Salmon's Brook Flood Alleviation Scheme and re- scheduled for 2010/11. (EA's programme to be reviewed in Dec 08.)  2008/09 funding to be re- allocated in Phase 2 report.	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner / Trevor Pennell	Red
Partial Resurfacing Scheme	£700,000	Green	Apr 08 – Mar 09	Partial Resurfacing of Carriageways	Full delivery of programme in 2008/09 anticipated.  Approximately £300k of partial carriageway resurfacing is complete.	Upgrade and improve the condition of Enfield's roads and pavements.	Stephen Skinner / Geoff Campbell/ Ed Fisher	Green

Project/ Original Budget	Revised Budget (If diff.) & date agreed	Budget Status – Red/ Amber/ Green	Start / Finish dates	Project Details	Progress /Outcome	Service Priority	Contact	Progress Status – Red/ Amber/ Green
					Programme for an additional £200k of works agreed.	Safer travel		
Partial Footway Replacement Programme	£700,000	Green	Apr 08 – Mar 09	Partial Resurfacing of Footways	Full delivery of programme in 2008/09 anticipated. Early part of programme has been prepared and schemes are either complete or in progress. On target for full spend.  Continual programme development for implementation of schemes for the middle / end of the year.	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner / Ed Fisher	Green
Localised Minor Improvements	£200,000	Green	Apr 08 – Mar 09	Local Improvements to Highway Infrastructure	Full delivery of programme in 2008/09 anticipated.  A list of appropriate schemes is currently being prepared for Cabinet Member approval, some have already been approved.	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner / David Cowan	Green
Safety Fencing	£75,000	Green	Apr 08 – Mar 09	Provision/Upgrading of Vehicle Barriers	Full delivery of programme in 2008/09 anticipated.  First project at First Avenue completed.  Refurbishment of existing barriers to follow.	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner/ Trevor Pennell	Green
Verge and Shrub bed Renewal	£75,000	Green	Apr 08 – Mar 09	Environmental Improvements	Full delivery of programme in 2008/09 anticipated  Programme of works being	Upgrade and improve the condition of Enfield's roads	Stephen Skinner/ Andy Dodkins	Green

Project/ Original Budget	Revised Budget (If diff.) & date agreed	Budget Status – Red/ Amber/ Green	Start / Finish dates	Project Details	Progress /Outcome	Service Priority	Contact	Progress Status – Red/ Amber/ Green
					developed for delivery during winter planting season.	and pavements. Cleaner, Greener Enfield.		
Highway Trees Removal and Replacement Programme	£150,000	Green	Apr 08 – Mar 09	Environmental Improvements	Full delivery of programme in 2008/09 anticipated  Programme of works being developed for delivery during winter planting season.	Upgrade and improve the condition of Enfield's roads and pavements.  Cleaner, Greener Enfield.	Stephen Skinner/ Andy Dodkins	Green
Rights of Way	£50,000	Green	Apr 08 – Mar 09	Footpath Upgrading/Improvements	Full delivery of programme in 2008/09 anticipated.  A list of sites for treatment is being compiled. These will be included in a report to be submitted for approval.	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	David Taylor	Green
Renewal of Street Nameplates	£25,000	Green	Apr 08 – Mar 09	Renewal of Street Nameplates	A list of sites is being compiled Awaiting quotations from suppliers for new SNP design Full delivery of programme in 2008/09 anticipated	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner/ Andy Dodkins	Green
Renewal of The Weather Station	£30,000	Green	Apr 08 – Mar 09	Replacement of existing Weather Station on The Ridgeway	Refurbishment of existing weather station complete.  Site being selected for the	Upgrade and improve the condition of Enfield's roads	Stephen Skinner/ Ed Fisher	Green

Project/ Original Budget	Revised Budget (If diff.) & date agreed	Budget Status – Red/ Amber/ Green	Start / Finish dates	Project Details	Progress /Outcome	Service Priority	Contact	Progress Status – Red/ Amber/ Green
					additional monitoring station.	and pavements. Safer travel		
Minor Improvement and Traffic Safety Scheme Programme	£300,000	Green	Apr 08 – Mar 09	Traffic and Road Safety Improvements	Full delivery of programme in 2008/09 anticipated. Various schemes are being designed and consulted on. Other schemes have been approved; detailed construction drawings are being completed prior to site works commencing.	Upgrade and improve the condition of Enfield's roads and pavements. Safer travel	Liam Mulrooney	Green
Alley gating Project	£200,000		Apr 08 – Mar 09	Alley Gating	Being progressed by Envirocrime. £102k of works completed to date at 26 gateway sites. Full delivery of programme anticipated within the current financial year.	Upgrade and improve the condition of Enfield's roads and pavements. Safer travel	Alan Shaw	Green
Provision of Pedestrian dropped kerbs	£50,000	Green	Apr 08 – Mar 09	Dropped kerbs for Disabled Access	Full delivery of programme in 2008/09 anticipated. List of sites established and works commenced on site.	Upgrade and improve the condition of Enfield's roads and pavements. Safer travel	Stephen Skinner / Geoff Campbell	Green
<b>Other Capital Programmes not part of the £11.23m BCP for Highways</b>								
Principal Roads – Structural	£877,000	Green	Apr 08 – Mar 09	Resurfacing of Principal Roads	Full delivery of programme in 2008/09 anticipated.	Upgrade and improve the condition of	Stephen Skinner / Geoff	Green

Project/ Original Budget	Revised Budget (If diff.) & date agreed	Budget Status – Red/ Amber/ Green	Start / Finish dates	Project Details	Progress /Outcome	Service Priority	Contact	Progress Status – Red/ Amber/ Green
Maintenance					Programmed commenced on site. Works approx 75% complete.  0.8 miles (1.33km) of resurfacing completed. Final scheme is programme for start in Jan 09.	Enfield's roads and pavements.  Safer travel	Campbell	
Streetscene imps and tree planting (Gateways Project and Greening Hertford Road	£905,000 for 08/09.  (£1.5M over 3 years)	Green	Apr 08 – Mar 09	Improvements to Borough Gateways	Full delivery of programme in 2008/09 anticipated  Various streams of work are being progressed. i.e. Painters Lane Pocket Park, tree planting, Gateway Signs etc..	Upgrade and improve the condition of Enfield's roads and pavements.  Cleaner, Greener Enfield.	Stephen Skinner / Trevor King	Green
Southgate Circus	£150,000	Green	Apr 08 – Mar 09	Environmental Improvements	Scheme to be implemented and coordinated with traffic scheme proposed by Traffic & Transportation. Currently with Conservation Planning Team, Elements of the scheme will be passed to Highways Services imminently	Upgrade and improve the condition of Enfield's roads and pavements.  Safer travel	Stephen Skinner / David Cowan	Green
Green Dragon Lane footpath	£92,000	Green	Apr 06 – Mar 09	New Footpath	Survey work completed.  Continuing negotiations between LBE Legal and NR over terms of lease.	Upgrade and improve the condition of Enfield's roads and	Stephen Skinner / Eddie Gomes	Green



Project/ Original Budget	Revised Budget (If diff.) & date agreed	Budget Status – Red/ Amber/ Green	Start / Finish dates	Project Details	Progress /Outcome	Service Priority	Contact	Progress Status – Red/ Amber/ Green
Broomfield Bridge	£21,000	Green	Apr 04 – Mar 10	Purchase of land beneath Bridge	Subject to ongoing land purchase negotiations with Network Rail  Negotiations being carried out by Property Services	pavements.  Safer travel  Upgrade and improve the condition of Enfield's roads and pavements. Safer travel	Stephen Skinner/ Trevor Pennell	Amber

## SCHEME PROGRESS MONITORING REPORT – HEALTH & ADULT SOCIAL CARE

### Quarter 2

Project (Original Budget)	Revised Budget (if diff) & Date Agreed	Budget Status Red/ Amber/ Green (RAG)	Start / Completion Dates	Project Details	Progress / Outcome	Service Priority	Progress Status Red/ Amber/ Green (RAG)
Learning Disabilities Day Services £878k		Green	S: Apr 07 C: May 10	Relocate Day Services originally housed in Claverings Industrial Estate. & Formont Day Centre.	The Community Link element of the scheme has now completed. The modernisation of the Formont Centre project has started with professional fees to be incurred in 2008/09 and construction planned to start in July 2009. Anid for additional resources is currently being considered as part of the budget process.	Improve day Services for clients with Learning Disabilities	Amber

## SCHEME PROGRESS MONITORING REPORT – PLACE SHAPING & ENTERPRISE

### Quarter 2

Project (Original Budget)	Revised Budget (if diff) & Date Agreed	Budget Status (RAG)	Start & Completion Dates	Project Details	Progress / Outcome	Service Priority	Progress Status (RAG)
Four Hills Balconies Was £3.54m Now £4.1m	N/A	Amber	S: Jan 06 C: now Jan 09	Replacement of balcony panels & associated works	Additional works leading to delays at site	To improve the condition of housing stock	Amber
Dorset & Keys Phase 1 External works £4.3m	N/A	Amber	S: Nov 06 C: Nov 08	Painting / window renewal / concrete & structural repair works	Delays and additional costs due to additional works	To improve the condition of housing stock	Amber
Window Replacement Programme 2007/08 £1,720k aggregated value now £4.61m	N/A	Green	S: Apr 07 C: Jan 09	Windows Improvement at various Estates to meet Decent Homes Standard	<ul style="list-style-type: none"> <li>Cuckoo Hall Lane started on site 1/08</li> <li>Borough-wide contract Phase 4 on site, completes 1/09</li> </ul>	To improve the condition of housing stock	Green
Brick Lane	N/A	Green	S: Sept 08 C: Jul 09	Kitchen and bathrooms upgrades	<ul style="list-style-type: none"> <li>Delayed start on site date</li> </ul>	To improve the condition of housing stock	Amber
Stoneleigh Avenue	N/A	Green	S: Oct 08 C: Aug 09	Kitchen and bathrooms upgrades	<ul style="list-style-type: none"> <li>Delayed start on site date</li> </ul>	To improve the condition of housing stock	Amber
Lavender Hill	N/A	Green	S: Apl 09 C: Apl 10	Kitchen and bathrooms upgrades	<ul style="list-style-type: none"> <li>Delayed start on site date</li> </ul>	To improve the condition of housing stock	Amber
Ashridge Court	N/A	Green	C: Nov 08	Structural repairs and ext works	<ul style="list-style-type: none"> <li>Additional costs due to extra works</li> </ul>	To improve the condition of housing stock	Amber

